



ABOUT MALAYSIA AIRPORTS



> MALAYSIA AIRPORTS FAST FACTS

- 5 international airports
- 16 domestic airports
- 18 STOLports
- Overseas airport investments in Turkey



> BUSINESS VALUE

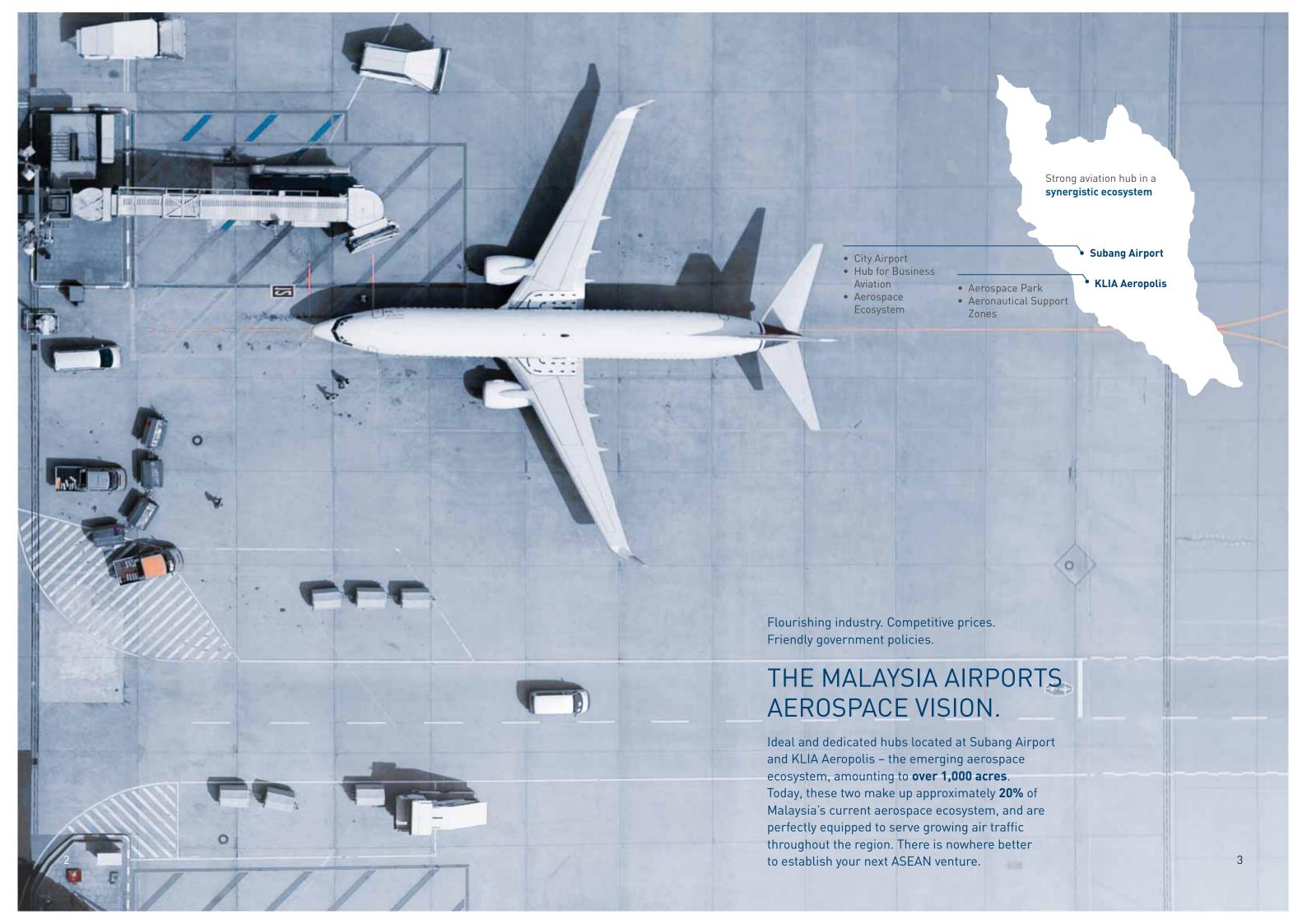
- First airport operator in Asia to be listed in the stock exchange
- Largest airport operator group in Asia [combined with Istanbul Sabiha Gökçen International Airport (SGIA), Malaysia Airports serves around 133 million passengers per annum]
- Total equity of RM9.2 billion
- RM13.9 billion market capitalisation



> STAKEHOLDERS

- Local institutional investors (Khazanah Nasional Berhad, Permodalan Nasional Berhad, Employees Provident Fund (EPF): ~44%
- Local investors: ~16%
- Foreign investors: ~40%

Statistics as of December 2018



ADVANCING THE AEROSPACE INDUSTRY, IN LINE WITH THE NATIONAL BLUEPRINT.

1st MALAYSIA AEROSPACE INDUSTRY BLUEPRINT

1997 – 2014

Malaysia emerged as a major player in global aerospace market.

Sultan Abdul Aziz Shah Airport (Subang Airport) became the largest MRO hub in Malaysia.

INDUSTRY ACHIEVEMENTS

Investment USD 1.08 billion

Total Revenue USD 2.88 billion

Over **200 companies**

More than **20,000 skilled professionals**

Source: MITI 2016

2nd MALAYSIA AEROSPACE INDUSTRY BLUEPRINT

2015 – 2030

To be the No. 1 Aerospace Nation in Southeast Asia.

INDUSTRY OBJECTIVES

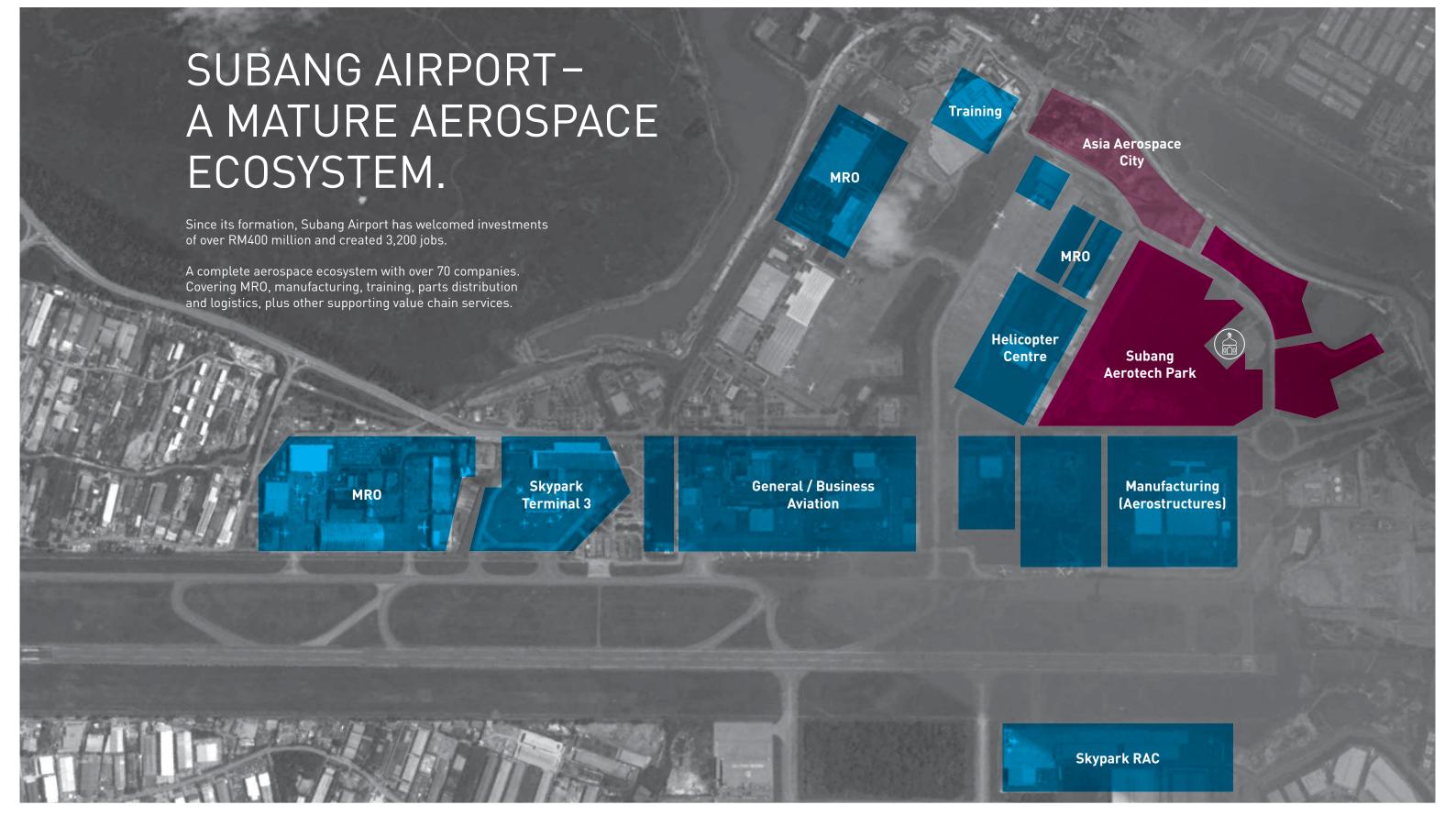
MRO **5% Global Market Share**

Aero Manufacturing
No. 1 in SEA for Parts &
Components Sourcing

System Integration
Self Reliant 70%
Local Content

Engineering & Design
3.5% Global Market Share





Existing Anchors

MRO

- GE Aviation (GEESM)
- GTA Safran
- RUAG
- AIROD

General / Business Aviation

- Execujet
- Hawker Pacific
- Skypark FB0
- Sapura Aero

Helicopter Centre

- Airbus Helicopter Malaysia
- Leonardo (Agusta Westland)

Manufacturing (Aerostructures)

- Spirit Aerosystems
- Senior Aerospace

Training & Human Capital Development

• UniKL MIAT-MARA

 Skyways Technics (for ATR) 6

WHY SUBANG AIRPORT?



Mature aerospace ecosystem within airport vicinity



• Close proximity to KLIA, Kuala Lumpur City Centre

(KLCC) and Port Klang



Access to skilled and multilingual workforce

• Malaysia is the second most talent-competitive country in Southeast Asia¹



Ease of doing business

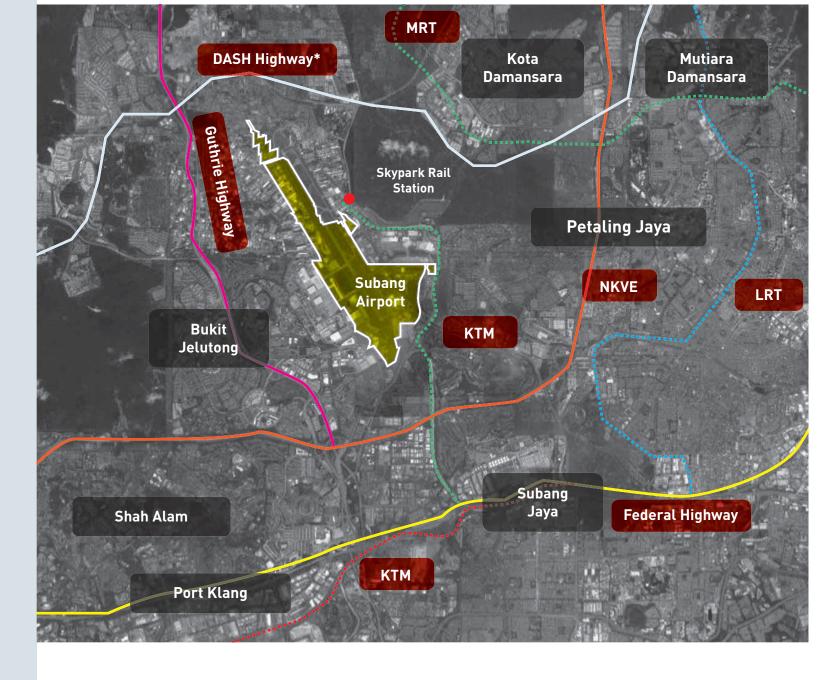
 Malaysia is ranked second in Southeast Asia for ease of doing business and in the Global Competitive Index²



Urban population and multitude of residential townships



Extensive choices of schools, F&B outlets, malls, and public amenities



Legend



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^{*} Upcoming highway

¹ Source: IMD 2019

² Source: World Bank (2019), World Economic Forum (2018)

SUBANG AIRPORT REGENERATION.

3 Strategic Initiatives for Subang Airport Regeneration



City Airport

- Domestic and regional destinations
- Convenient and premium services



Business Aviation Hub

 To serve the growing needs of private aviation in the region, fulfilling MRO and Fixed Based Operations, as well as management for more than 1,500 business jets currently operating in Asia Pacific



Aerospace Ecosystem

- Consisting of helicopter MRO, aeromanufacturing and human capital development, Subang Airport is fast becoming a full-fledged aerospace ecosystem
- Development of Subang Aerotech Park to catalyse the growth of the aerospace ecosystem

SUBANG AIRPORT CONCEPT PLAN.

Clear Spatial Planning & Demarcation



> SUBANG AEROTECH PARK

Bringing Malaysia to the forefront of the industrial-aviation field

On par with Southeast Asia's best in class, Subang Aerotech Park aims to be the gold standard for Malaysia in industrial park development and management.

Key features:

1. Championing Industry 4.0

State-of-the-art smart facilities

2. Secured park to host global aerospace players

Gated and guarded with park and facilities management

3. Catering to industry needs

Build-to-Suit facility development, including options for high-spec / high-end, environmentally friendly buildings

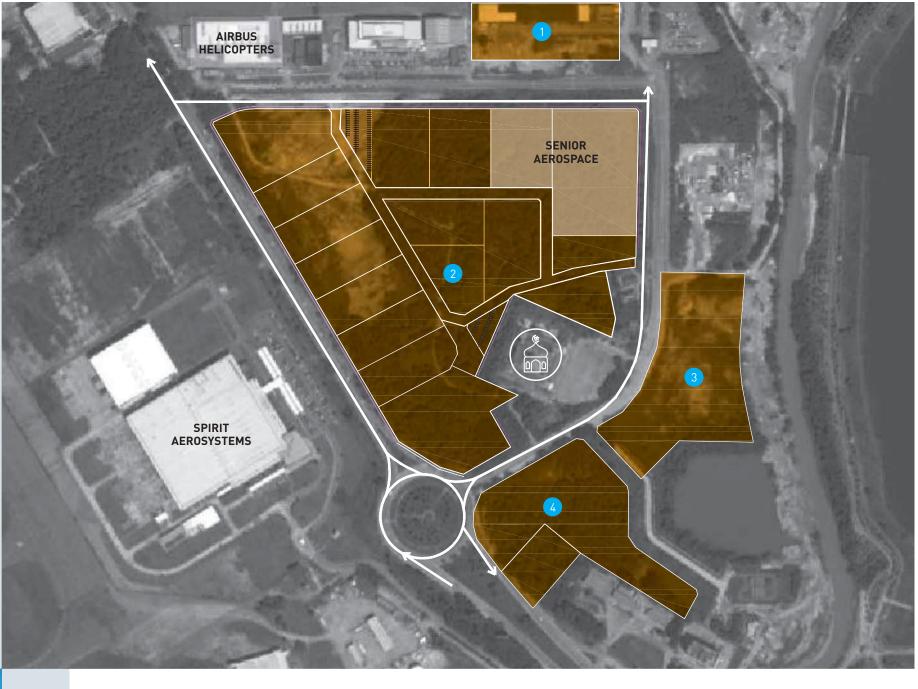
Economic impact:

Supporting over 5,000 jobs and attracting more than RM1 billion of investments by 2025

Area size:

Greenfield development of approximately 60 acres





Providing Build-to-Suit facilities and long term lease focusing on:

- Manufacturing aerostructures, components, tools & jigs
- MRO component and engine
- High Tech / Precision Engineering
- Aerospace logistics

Legend

MR0 Cent

- Component and engine MRO for helicopters,
- rotary wings, ATR
- Existing:
- Global Turbine Asia
- Galaxy Aerospace
- Skyways Technics
- RÚAG
- 2 Aerospace & High Tech
- 3 Centralised Logistics Centre
 - Logistics solutions provider for aerospace players

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Commercial OfferingFood & Beverages Hub



AN EXCELLENT TRACK RECORD.

Build-to-Suit facilities, custom designed for your business needs



> SPIRIT AEROSYSTEMS (M) SDN BHD

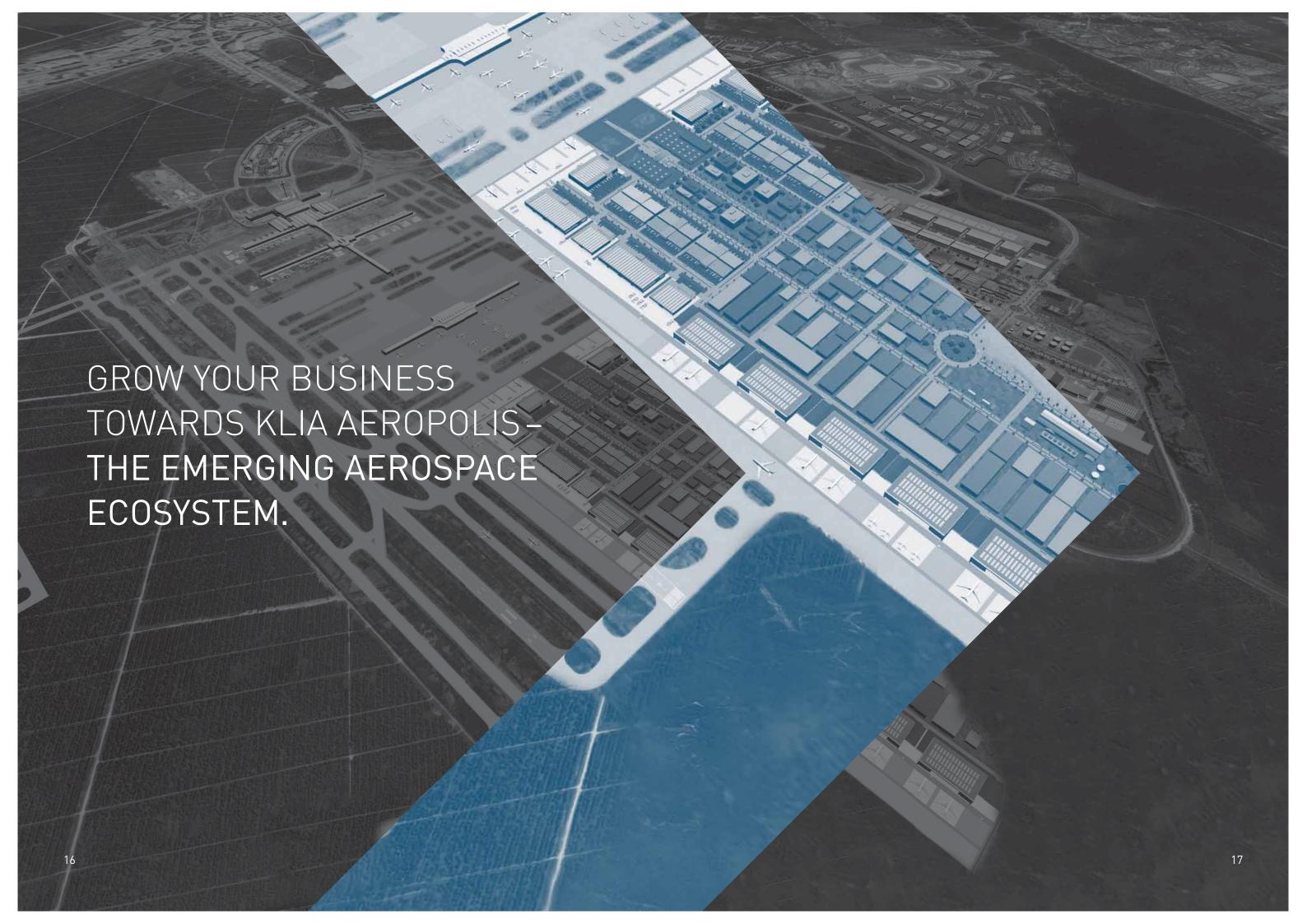
- Boeing's largest aircraft parts supplier has its regional facility in Subang and has attracted a variety of Tier 2 and 3 players to Subang since 2007.
- The company operates a 357,000 sq ft manufacturing and assembly, Build-to-Suit facility within a 45-acre site.
- Parts are shipped from the Main Sub-Assembly facility in Subang to the Final Wing Assembly unit of Airbus in Broughton, UK.

> MRO CENTRE

- Regional Centres for international players such as:
- **RUAG** (Swiss) MRO for Starter Generator and Fuel Pump
- **Skyways Technics** (Danish) Component MRO specialising in ATR aircraft

> HELICOPTER CENTRE

- Subang's helicentre hosts
 7 players within a 20-acre
 site, including Airbus
 Helicopters, Leonardo
 (Agusta Westland), BHIC
 (Boustead), and PLUS.
- Airbus Helicopters
 operates in a 100,000 sq ft
 Build-to-Suit facility, with
 office building, dedicated
 hangar, and simulator
 centre (first of its kind in
 ASEAN).



OVER 1,000 ACRES DEDICATED FOR FUTURE AEROSPACE & AVIATION DEVELOPMENT.

The KLIA Aeropolis encompasses a vast Aerospace Park and Aeronautical Support Zones (ASZ) across over 1,000 acres, providing ample space for spillovers from Subang Airport. The focus is on aircraft assembly, aerostructures, engine and component manufacturing, as well as MRO.



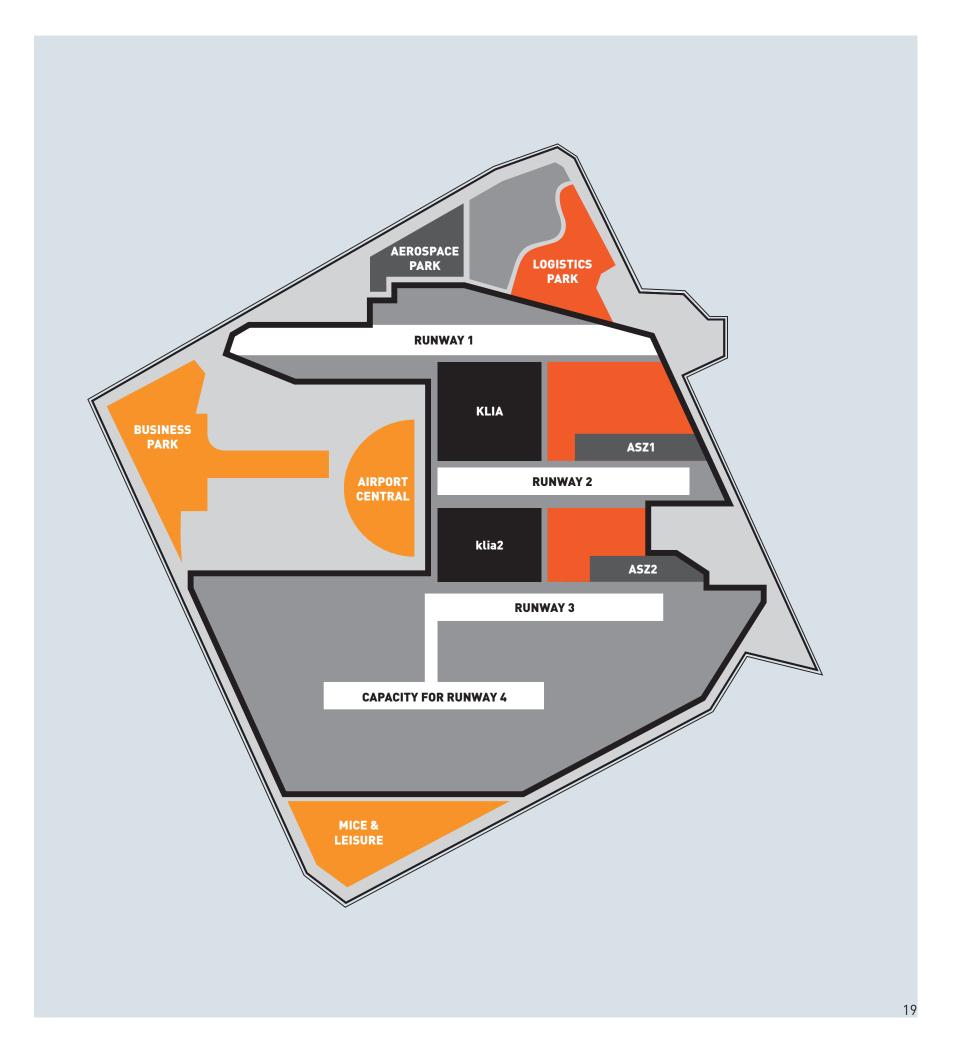
Value added economy, stimulating innovation-led growth

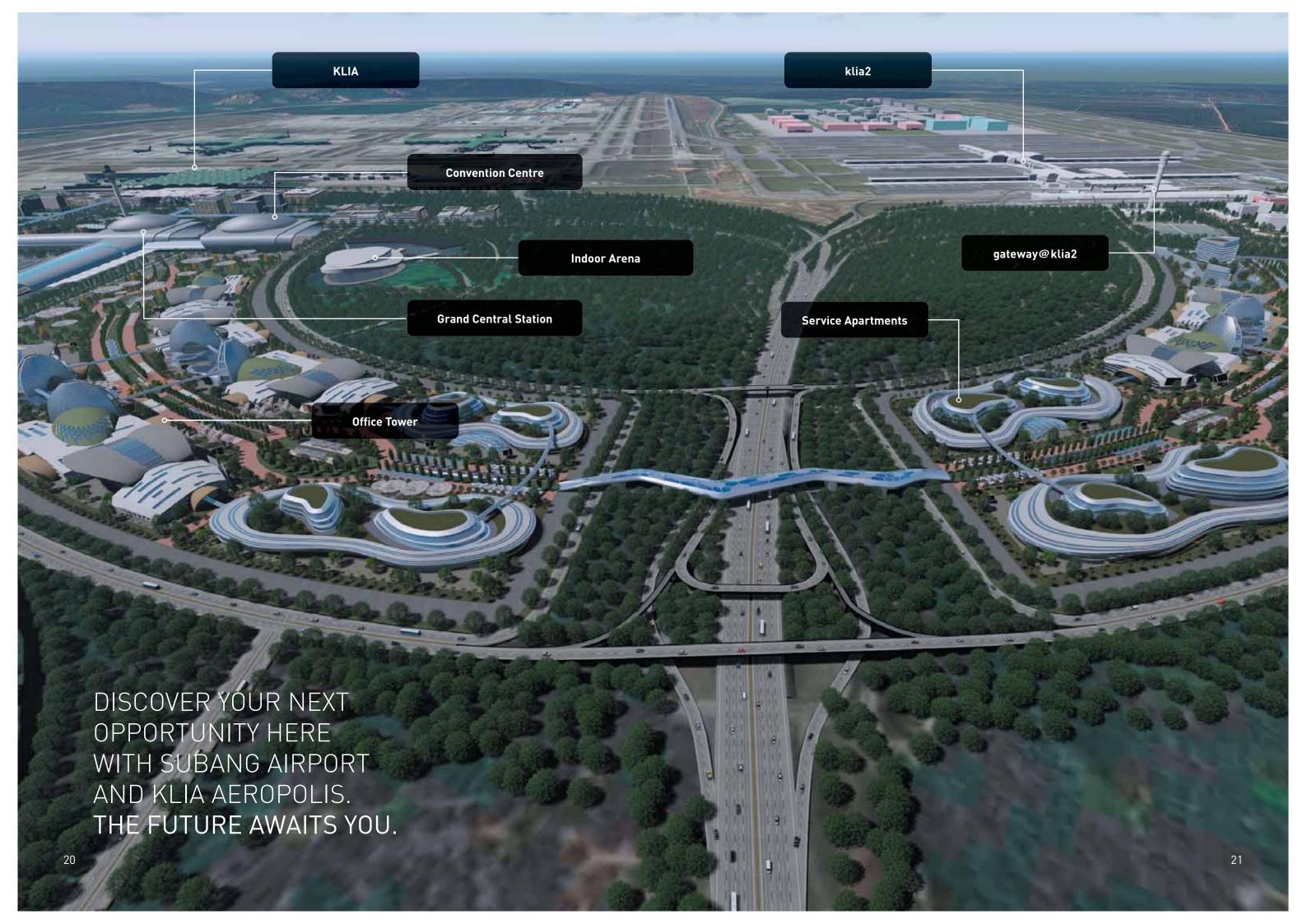


Connecting global trade lanes via air cargo to boost economic growth



Destination for tourism, expanding value to locals, passengers and tourists







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